

October 2023

# Oxfordshire Strategic Economic Plan

## Call for Evidence Report

**SQW**

 **OxLEP**  
driving economic growth

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# 1. Background to the Call for Evidence

- 1.1** In January 2023, Oxfordshire Local Enterprise Partnership (OxLEP) commissioned SQW – working with Oxford Brookes Business School and glass.ai – to prepare a refreshed **Strategic Economic Plan** for Oxfordshire.
- 1.2** To support the development of the Strategic Economic Plan, an **Independent Economic Review** for Oxfordshire was completed. As well as taking a fresh look at the county’s economic data and bringing together a wide range of existing evidence, the Review focused on four key questions (or ‘Deep Dives’), each of which has transformational, long-term implications for Oxfordshire’s economy:
- How do we **enable progression** within Oxfordshire and achieve **more inclusive economic growth**?
  - How do we advance **Net Zero and sustainability** in shaping future economic growth?
  - How do we secure the future of the **‘foundational economy’** within Oxfordshire?
  - Recognising Oxfordshire’s world class strengths, how do we **accelerate innovation and diffusion** – both within Oxfordshire and across the UK?
- 1.3** As part of the evidence gathering for the Independent Economic Review, a Call for Evidence was launched. This included a general call for documents and comments, as well as a call for evidence in relation to the four key questions. This report outlines both the Call for Evidence process and the results of this process.

## 2. Process

- 2.1** The Call for Evidence was launched in early February 2023. Invitations to contribute were sent (by email) by OxLEP to stakeholders and partners in the county, with a deadline to submit a response by Friday 10<sup>th</sup> March 2023. The invitation took the form of a written note from the Chief Executive, with a Call for Evidence document provided by SQW attached.
- 2.2** The Call for Evidence document offered background to the project, examples of the types and themes of evidence that could be submitted in relation to the Deep Dive questions (Table 2-1), guidance on how to respond and how the evidence would be used, and a proforma response template (Annex-A).

**Table 2-1: Evidence Themes listed in the Call for Evidence document**

Key question	We would welcome evidence relating to...
<p>How do we enable progression within Oxfordshire and <b>achieve more inclusive economic growth</b>?</p>	<ul style="list-style-type: none"> <li>• Barriers to employment – particularly young people and those aged 50+ who have ceased to be economically active.</li> <li>• In-work progression.</li> <li>• Opportunities for re-training and re-skilling (and barriers to take-up).</li> <li>• Social investment (e.g. growth, innovation and inclusion in the community and voluntary sector).</li> <li>• Efforts to overcome spatial inequalities.</li> <li>• The geography of disadvantage (including where this is less visible in standard data, for example in rural communities).</li> </ul>
<p>How do we <b>advance Net Zero and sustainability</b> in shaping future economic growth?</p>	<ul style="list-style-type: none"> <li>• Transformation (recent and planned for the future) within Oxfordshire’s businesses and institutions.</li> <li>• The impact of innovation in Oxfordshire on decarbonisation across the UK.</li> <li>• The scope and potential of the energy sector across Oxfordshire, particularly with regard to renewables or fusion technology.</li> <li>• Specific vulnerabilities and risks (sectoral and environmental).</li> </ul>
<p>How do we secure the future of the <b>‘foundational economy’</b> within Oxfordshire?</p>	<ul style="list-style-type: none"> <li>• Pay, labour supply and supply chains in those sectors of Oxfordshire’s economy that are principally responsive to local demand (e.g. public transport, social care, visitor economy, hospitality, schools, etc.).</li> <li>• The relationship between the ‘foundational economy’ and Oxfordshire’s ‘tradable’ sectors.</li> <li>• Productivity in local demand-responsive sectors.</li> </ul>

Key question	We would welcome evidence relating to...
<p>Recognising Oxfordshire's world class science and knowledge-based assets, how do we <b>stimulate innovation and diffusion</b> – both within Oxfordshire and across the UK?</p>	<ul style="list-style-type: none"> <li>• How far ideas and innovation generated in Oxfordshire are being diffused across the county and beyond.</li> <li>• New and emerging clusters of activity, linked to processes of commercialisation.</li> <li>• Programmes to promote innovation and knowledge diffusion, including within specific sectors and supply chains (including initiatives that are uniquely local and national programmes where there is significant local engagement).</li> <li>• Barriers to innovation and diffusion and the efforts that have been made to overcome them.</li> <li>• Internationalisation and relevant international comparators.</li> </ul>

Source: SQW

- 2.3** Responses received by OxLEP were forwarded to SQW, and then logged and filed, and any submissions containing personal data were stored securely. Submissions were reviewed and analysed, with an overview of responses provided in Chapter 3. Submissions were also categorised by their 'Deep Dive' where applicable.
- 2.4** As a result of background research and scoping consultations, several key pieces of evidence were also provided to SQW ahead of the formal Call for Evidence.

## 3. Overview of responses

### Total Responses

- 3.1** In total, **97 pieces of evidence** were identified through this process. Of these, 23 were logged by SQW from earlier research and consultation, with the remaining 74 directly from the Call for Evidence. (Duplicate evidence submissions have not been counted in the final list.)

### Responses by organisation type

- 3.2** A review of the Call for Evidence submissions by **organisation type** (Table 3-1) found the following:
- All of **Oxfordshire's local authorities** submitted a range of documents.
  - Several **local partnerships** submitted evidence of relevance to the Deep Dives.
  - Respondents from the **private sector** submitted evidence across planning, enterprise and innovation and provided individual responses to the Call for Evidence pro forma questions.

**Table 3-1: Overview of responses by organisation type**

Organisation Type	Number of Respondents	Evidence Submitted
Local government	6	48
Local partnerships	4	8
Private Sector	7	8
Other	4	10
<b>Total</b>	<b>21</b>	<b>74</b>

*Source: SQW*

### Responses by evidence type and theme

- 3.3** A review of the **evidence types and themes** found the following:
- Submitted evidence was well distributed between the Deep Dive topic areas and material that was cross-cutting in its subject matter (Table 3-2).

- The majority of the evidence was either **county-wide or district level** documentation. There were additional submissions at scheme level and 'other' (which included national evidence). Evidence in the form of individual comments or responses to the pro forma questions were also received.
- Some submissions featured unpublished or confidential evidence.

**Table 3-2: Evidence submissions by subject relevance**

Subject area	Number of documents
Cross Cutting	27
Deep Dive 1: Progression and inclusion	30
Deep Dive 2: Net Zero and sustainability	29
Deep Dive 3: Foundational Economy	26
Deep Dive 4: Innovation and diffusion	30

Source: SQW

**Table 3-3: Evidence submission by evidence type**

Evidence Type	Number of documents
Published Material - County-wide	29
Unpublished Material - County-wide	4
Published Material - District level	21
Unpublished Material - District level	6
Published Material - Scheme level	10
Published Material - Other	10
Respondent comments	17
<b>Total</b>	<b>97</b>

Source: SQW

## 4. Evidence List

- 4.1** Table 4-1 provides a list of submitted evidence. Written responses submitted by an individual or organisation have been anonymised. Descriptions have not been provided for confidential documents.

**Table 4-1: List and description of submitted evidence**

Document Name	Description
Cherwell Economic Needs Assessment	<ul style="list-style-type: none"> <li>An Economic Needs Assessment to identify future economic and employment needs for Cherwell to 2040. It has an emphasis on future employment land requirements.</li> </ul>
Cherwell Employment Land Review	<ul style="list-style-type: none"> <li>The purpose of the report is to provide an assessment of employment land to identify a suitable, available, and achievable supply of land for economic development to inform the local planning policy.</li> </ul>
Cherwell REPF Business Case	<ul style="list-style-type: none"> <li>Rural England Prosperity Fund business case for Cherwell.</li> </ul>
Cherwell Town Centre and Retail Study	<ul style="list-style-type: none"> <li>The purpose of the Study is to inform the preparation of the Cherwell Local Plan Review 2040-Planning for Cherwell to 2040. It aims to provide the Council with an up-to-date objective assessment of retail and leisure, development needs in the District, and considers possible strategic policy responses to any prevalent or emerging issues.</li> </ul>
Cherwell UKSPF Business Case	<ul style="list-style-type: none"> <li>Cherwell's UK Shared Prosperity Fund Business Case</li> </ul>
Culham Science Centre Framework Masterplan	<ul style="list-style-type: none"> <li>This document sets out the UKAEA's high level ambition for the development of its campus at Culham, provides an overview of its context, communicates the key infrastructure requirements to facilitate development and growth, alongside setting out a Placemaking strategy to create a cohesive campus. It culminates in a spatial plan that illustrates how the site might grow to 2025; from 2025-35; and from 2035-2050.</li> </ul>
Didcot Garden Town Delivery Plan	<ul style="list-style-type: none"> <li>Following the decision to branch a line off the Great Western Railway to Didcot, there are plans for it to have garden town status. The document outlines this plan and aims to tackle: housing, jobs, transport, landscape and the environment within the context of South Oxfordshire and Vale of White Horse District Council's emerging local plans.</li> </ul>
Economic Impact of Tourism Cherwell 2021 Report	<ul style="list-style-type: none"> <li>This report examines the volume and value of tourism and the impact of visitor expenditure on Cherwell in 2021 and provides comparative data against the previously published data for 2020 as</li> </ul>



Document Name	Description
	well as providing headline comparisons against 2019 in order to monitor the ongoing impact of the pandemic.
Economic Impact of Tourism Oxford 2021 Report	<ul style="list-style-type: none"> <li>Diagram to demonstrate the economic impact of tourism in Oxford (headline figures in 2021)</li> </ul>
Fast Growth Cities	<ul style="list-style-type: none"> <li>This report focuses on 6 key areas: labour markets, skills and education; businesses and growth; high streets and city centres; housing and planning; transport; economic impact of the pandemic</li> </ul>
Future of Work Presentation	<ul style="list-style-type: none"> <li>Presentation on Future of Work report. Includes Introduction and methodology; key drivers; key characteristics of the Future of Work in the UK; Focus on Oxfordshire and Buckinghamshire; Implications for local economic development and planning (including for traditional workspaces, residential and homeworking, existing town centres and transport).</li> </ul>
Future Oxford Partnership Sustainable Development Vision	<ul style="list-style-type: none"> <li>Strategic vision of the FOP. A vision for sustainable, good growth for the county to 2050.</li> </ul>
Harwell Campus Future Masterplan	<ul style="list-style-type: none"> <li>This document provides an overview of Harwell's four clusters, and sets out the site's 'next steps' for investors. By the end of 2024, a further 525,000 sq ft of development is scheduled to be delivered at Harwell. This next phase of growth will provide a combination of lab, office and R&amp;D buildings. There is flexibility in the programme to accelerate schemes, responding to occupier demand. Overall, the site has a programme of sustainable development with 5m sq ft masterplan, to be delivered by 2027.</li> </ul>
Local Skills Report and Plan 2021	<ul style="list-style-type: none"> <li>Starts to identify some of the initial impacts of the pandemic on skills and training development. It complements and supports the priorities of the Economic Recovery Plan and the Local Industrial Strategy. It outlines skills strengths and needs, a skills strategy, a skills action plan and what the plans are going forward after Covid-19.</li> </ul>
Local Skills Report and Plan 2021 Annexes	<ul style="list-style-type: none"> <li>Contains two annexes for the Local Skills Report and Plan. Annex A contains the core indicators, and Annex B contains additional data.</li> </ul>
Local Skills Report and Plan 2022	<ul style="list-style-type: none"> <li>Oxfordshire's Skills Strategy for 2022-4. Provides an overview of Oxfordshire's skills strengths and needs, at both short and medium/long-term. Outlines a Skills Strategy across six core themes and an action plan with timelines and stakeholders. Also provides an assessment of progress so far.</li> </ul>
Milton Park 2040 Vision	<ul style="list-style-type: none"> <li>The 2040 Vision Master Plan for Milton Park sets out a carefully considered incremental provision of flexible and adaptable office/lab</li> </ul>

Document Name	Description
	and industrial/lab space over the next 25 years to meet the demand of fast growing and new companies. The plan aims to provide a framework to transform employment (adding over 10k new jobs to the 20k already in Milton Park), amenity and community (by adding neighbourhood amenities) and resilience.
New Business Parks on Cherwell	<ul style="list-style-type: none"> <li>• Details new business parks in Bicester, Banbury, Kidlington, Begbroke &amp; Heyford Park.</li> </ul>
Oxford City Centre Action Plan	<ul style="list-style-type: none"> <li>• Covers 2021-2030. Lays out context, approach (including action plan hierarchy and workstreams and objectives), the Action Plan and its Implementation. The four workstreams are: connectivity and access, public realm and animation, getting the mix right and getting the basics right.</li> </ul>
Oxford City's UKSPF Business Case and programme	<ul style="list-style-type: none"> <li>• Oxford's UK Shared Prosperity Fund Business Case</li> </ul>
Oxford Employment Land Needs Assessment	<ul style="list-style-type: none"> <li>• Oxford City Council commissioned Lichfields to undertake an Employment Land Needs Assessment ('ELNA') for Oxford to 2040. The purpose of the ELNA is to provide supplementary and updated economic evidence specifically to inform the approach to economic growth and employment land policies within the emerging Oxford City Local Plan which will cover the period up to 2040. This report provides an interim assessment, which will be developed further as the preparation of the Local Plan progresses with additional and updated evidence as appropriate.</li> </ul>
Oxford Inclusive Economy Partnership Delivery Plan (draft)	<ul style="list-style-type: none"> <li>• Confidential</li> </ul>
Oxford Inclusive Economy Partnership Strategy (draft)	<ul style="list-style-type: none"> <li>• Confidential</li> </ul>
Oxford Kickstart Scheme Final Report December 2022	<ul style="list-style-type: none"> <li>• Report summarises learnings and case studies on Oxford City Council's role as gateway to the national Kickstart Scheme from September 2020 to November 2022. Oxford City Council's role provided valuable financial support to employers and job creation opportunities for young people, and has led to increased capacity and resilience.</li> </ul>
Oxford Science Enterprises Annual Report 2020	<ul style="list-style-type: none"> <li>• Oxford Sciences Innovation worked with Oxford's leading academics since 2015 to build a portfolio of close to 100 companies, worth over \$2 billion, all based on Oxford Science.</li> </ul>

Document Name	Description
Oxford Science Enterprises Annual Report 2021	<ul style="list-style-type: none"> <li>Oxford Science Enterprises (OSE) is an independent investment company, created in 2015 to found, fund, and build transformational businesses via our unique partnership with the University of Oxford, the world's #1 research university.</li> </ul>
Oxford West End Development Case	<ul style="list-style-type: none"> <li>Confidential.</li> </ul>
Oxford's Economic Strategy 2022-2032	<ul style="list-style-type: none"> <li>Oxford's Economic Strategy seeks to establish a three-pronged approach. It seeks a new standard for economic inclusion in the city, underpinned by an impactful and purposeful global city. It seeks to rapidly address the environmental impacts of economic activity and harnesses the opportunity of a new zero carbon economy. The aim is to: build resilience to the climate and ecological emergency and mitigates against the impact of resource scarcity and rising energy bills; build on Oxford's strengths, with a thriving economy that is at the forefront of the transition to Net Zero, with the benefits of the additional skills and jobs this will help create.</li> </ul>
Oxfordshire County Council Climate Action SEP Response	<ul style="list-style-type: none"> <li>Response highlights climate change risk assessment, Oxfordshire Climate Adaptation and Resilience Evidence Base and Strategy</li> </ul>
Oxfordshire County Council Climate Resilience Workstream	<ul style="list-style-type: none"> <li>Details the aim and steps for Oxfordshire's climate resilience workstream, including evidence base development, assessment of current vulnerability, assessment of future vulnerability, developing a county-wide resilience strategy and action plan.</li> </ul>
Oxfordshire Digital Infrastructure Strategy	<ul style="list-style-type: none"> <li>Outlines vision for Oxfordshire to be enabled with smart infrastructure. Vision includes: Intelligent Streetlighting; Strategic planning for Connected Autonomous Vehicles; Sensors to measure air quality, sport fly-tipping, manage efficient refuse collections, measure noise pollution; The means to provide real-time integrated public transport info; ANPR data collected to show traffic patterns; Sensors in the homes of vulnerable people to enable access to services; Facilitation of a Living Labs environment; Predictability and management of public safety risks</li> </ul>
Oxfordshire Energy Strategy	<ul style="list-style-type: none"> <li>Provides an introduction to Oxfordshire's Energy Strategy. The strategy has three guiding principles: <ul style="list-style-type: none"> <li>➤ Secure a smart, modern, clean energy infrastructure.</li> <li>➤ Reduce countywide emissions by 50% by 2030 and pathway to zero carbon by 2050.</li> <li>➤ Enhance energy networking and partnership working. (This means working with pioneers in this sector and helping them to scale).</li> </ul> </li> </ul>

Document Name	Description
Oxfordshire ERP (Economic Recovery Plan) Action Plan	<ul style="list-style-type: none"> <li>The 2021 Action Plan for Oxfordshire's Economic Recovery Plan post-COVID. Actions are proposed across three strategic themes: People, businesses and places.</li> </ul>
Oxfordshire ERP (Economic Recovery Plan) Baseline	<ul style="list-style-type: none"> <li>This is the partner document to the Economic Recovery Action Plan, and provides the evidence base for its decisions. It presents socio-economic data and forecasts for Oxfordshire and its districts, pre and post COVID. It highlights the areas which need concerted efforts from the Task Group, these are identified as: <ul style="list-style-type: none"> <li>Business Support</li> <li>Supply Chains</li> <li>Visitor Economy</li> <li>Skill</li> <li>Town Centres.</li> </ul> </li> </ul>
Oxfordshire ERP (Economic Recovery Plan) Structural Impacts Addendum	<ul style="list-style-type: none"> <li>An addendum to the Oxfordshire Economic Recovery Plan (published Dec 2020) with updated econometric forecasts.</li> </ul>
Oxfordshire Future State Assessment 2018	<ul style="list-style-type: none"> <li>Part of the suite of industrial strategy documents for Oxfordshire. It introduces the context for becoming a top three global innovation ecosystem and what this means for Oxfordshire, as well as detail on the key industries in which Oxfordshire can be globally competitive. Provides an economic growth agenda, along with the counterfactual scenario and risks involved with 'doing nothing'. Includes a spatial vision for Oxfordshire, to ensure that growth in Oxfordshire is achievable and sustainable.</li> </ul>
Oxfordshire HENA (Housing and Economic Needs Assessment)	<ul style="list-style-type: none"> <li>A study to provide an integrated evidence base to identify levels and distribution of housing and employment to 2040. This study follows work intended to inform the Oxfordshire Plan. This study is to inform the local plans for Cherwell and Oxford City. The report updates the housing and economic baselines from the 2021 OGNA and remodels for post pandemic working patterns. It also updates the housing need, affordable housing needs and employment land needs (including strategic decisions) for the two local areas.</li> </ul>
Oxfordshire Inclusive Economy Commission Review and Next Steps	<ul style="list-style-type: none"> <li>This is a new commission established from the LIS commitment to support the inclusive economy. It began following a series of four seminars including partners. This document summaries initial findings, messages and themes from these seminars, and then outlines potential priority areas for the inclusive economy agenda in Oxfordshire.</li> </ul>

Document Name	Description
Oxfordshire Innovation Engine 2013	<ul style="list-style-type: none"> <li>This report analyses the characteristics of high-tech Oxfordshire, its future growth potential and the challenges involved in realising that potential. Provided recommendations across the areas of: Research Infrastructure, soft infrastructure, physical infrastructure and strategic direction and leadership.</li> </ul>
Oxfordshire Innovation Framework for Planning and Development	<ul style="list-style-type: none"> <li>This Innovation Framework (IF) is a guidance document setting out the need for developers and planners to consider innovation within planning and development, ideally including putting together Innovation Plans for new developments.</li> </ul>
Oxfordshire Investment Plan	<ul style="list-style-type: none"> <li>The Investment plan translates the LIS into an action and delivery plan for use in attracting investment from government, businesses and individuals. It encompasses a 10 year programme of activity, with an aggregate value of £4.3bn. It provides a description of Oxfordshire's economy an investment portfolio and a governance, monitoring and evaluation plan.</li> </ul>
Oxfordshire LIS (Local Industrial Strategy)	<ul style="list-style-type: none"> <li>Oxfordshire's 2019 Local Industrial Strategy</li> </ul>
Oxfordshire Local Enterprise Partnership Innovation Strategy	<ul style="list-style-type: none"> <li>This strategy is structured around ten key themes, each of which underpins innovation across all sectors; understanding the ecosystem, strengthening our networks; building innovation spaces; reinforcing the science and research base for innovation; innovation for all; innovation for social good; nurturing talent and developing skills; attracting significant business; attracting capital; and embedding innovation in the eco system. Together these themes form the basis of the innovation framework that aims to inspire innovation further investment across the themes and accelerate delivery.</li> </ul>
Oxfordshire Local Nature Partnership (OLNP) - SEP Call for Evidence Response	<ul style="list-style-type: none"> <li>Responses in relation to Deep Dive 2</li> </ul>
Oxfordshire Local Skills Improvement Plan	<ul style="list-style-type: none"> <li>A local skills plan developed through collaborative work, across Oxfordshire, with employers, strategic partners and education and training providers.</li> </ul>
Oxfordshire Local Transport and Connectivity Plan	<ul style="list-style-type: none"> <li>The KTCP outlines a clear vision to deliver a net-zero Oxfordshire transport and travel system that enables the county to thrive whilst protecting the environment and making Oxfordshire a better place to live for all residents. Plans to achieve this by reducing the need to travel, discouraging individual private vehicle journeys and making walking, cycling, public and shared transport the natural first choice.</li> </ul>

Document Name	Description
Oxfordshire OGNA (Oxfordshire Councils Growth Needs Assessment)	<ul style="list-style-type: none"> <li>• A document that provides integrated evidence base to help the Oxfordshire Councils identify the appropriate level and distributions of housing and employment over the period to 2050. This consists of three complementary reports: <ul style="list-style-type: none"> <li>➤ Phase 1 report: addresses housing need, economic growth and employment land requirements. Appraises high-level commuting and affordability implications.</li> <li>➤ Phase 2 report defines the Oxfordshire Functional Economic Market Area, and uses it to develop and test the scenarios from phase 1</li> <li>➤ Covid-19 Impacts Addendum updates Phases 1 and 2 in light of these developments.</li> </ul> </li> </ul>
Oxfordshire Science and Innovation Audit 2017	<ul style="list-style-type: none"> <li>• Science and innovation audit by Oxfordshire Transformative Technologies Alliance</li> </ul>
Oxfordshire SEP	<ul style="list-style-type: none"> <li>• Oxfordshire's 2016 Strategic Economic Plan</li> </ul>
Oxfordshire Skills Strategy	<ul style="list-style-type: none"> <li>• Sets out key priorities in skills up to 2020. No accompanying action plan, because they wanted stakeholders to develop responses to priorities that matter to them. Now superseded by the 2021 and 2022 skills plans.</li> </ul>
OxLEP Community Employment Plans	<ul style="list-style-type: none"> <li>• Two documents: 1. 2017 OxLEP community employment plans. Provides the background and evidence base for Community Employment Plans (CEP's) and the inclusion of planning policies relating to their use in the Local Plans for Oxfordshire. 2. Employment and Skills note from Oxford City Council (2021).</li> </ul>
Oxpens Planning application (Quick Guide)	<ul style="list-style-type: none"> <li>• Planning submission for a mixed-use riverside neighbourhood with new public spaces. Site is a part disused brownfield and its development will 'bring new and better homes, jobs, connectivity, and public realm into this important part of the City.'</li> </ul>
Pathways to Zero Carbon Oxfordshire	<ul style="list-style-type: none"> <li>• Presents three different pathways for Oxfordshire to achieve net-zero: Societal Transformation; Technological Transformation; and Oxfordshire Leading the Way (balancing the previous two scenarios). These are contrasted to a business-as-usual scenario.</li> <li>• The report then analyses the implications of net-zero by sector, covering: <ul style="list-style-type: none"> <li>➤ Low carbon innovation</li> <li>➤ Transport</li> <li>➤ Energy Efficiency and heating in building</li> <li>➤ Low Carbon Energy</li> </ul> </li> </ul>

Document Name	Description
	<ul style="list-style-type: none"> <li>➤ Land use and carbon sequestration</li> </ul>
Pathways to Zero Carbon Oxfordshire: Summary	<ul style="list-style-type: none"> <li>• Summary of the Pathways to Zero Carbon Oxfordshire report.</li> </ul>
Respondent 14 Proforma Response	<ul style="list-style-type: none"> <li>• Submission covers Deep Dive 1.</li> </ul>
Respondent 10 SEP Comments	<ul style="list-style-type: none"> <li>• A table of evidence across each deep dive with additional notes.</li> </ul>
Respondent 11 Proforma Response	<ul style="list-style-type: none"> <li>• Form submission from a community and voluntary sector organisation. Response covers Deep Dive 1.</li> </ul>
Respondent 13 Proforma Response	<ul style="list-style-type: none"> <li>• Form submission by community and voluntary sector organisation. Response covers Deep Dive 2.</li> </ul>
Respondent 15 Letter	<ul style="list-style-type: none"> <li>• Confidential.</li> </ul>
Respondent 16 Proforma Response	<ul style="list-style-type: none"> <li>• Form submission from a business, covers all four Deep Dives.</li> </ul>
Respondent 18 SEP Comments	<ul style="list-style-type: none"> <li>• Provided context and responses to the Deep Dive questions.</li> </ul>
Respondent 19 Letter	<ul style="list-style-type: none"> <li>• Confidential.</li> </ul>
Respondent 20 SEP comments	<ul style="list-style-type: none"> <li>• Provides context to the evidence submissions, with comments on their relevance to Deep Dives 1, 2 and 4.</li> </ul>
Respondent 21 Comments	<ul style="list-style-type: none"> <li>• Written response to Deep Dives 1, 3 and 4.</li> </ul>
Respondent 3 Proforma Response	<ul style="list-style-type: none"> <li>• Form submission from a business in rural Oxfordshire. Covers skills issues, rural issues, transport networks. Also comments on tree planting and wildlife corridors.</li> </ul>
Respondent 4 Comments	<ul style="list-style-type: none"> <li>• Response covers Deep Dives 1, 3 and 4.</li> </ul>
Respondent 5 Proforma Response	<ul style="list-style-type: none"> <li>• Submission covers all four deep dives.</li> </ul>
Respondent 6 Proforma Response	<ul style="list-style-type: none"> <li>• Business submission. Response covers all four Deep Dives.</li> </ul>
Respondent 9 Proforma Response	<ul style="list-style-type: none"> <li>• A community-interest company form submission, covers all four Deep Dives.</li> </ul>

Document Name	Description
Skills, employment and enterprise of Oxfordshire's ethnic minority communities	<ul style="list-style-type: none"> <li>This is a data review and report on the skills, employment and enterprise of Oxfordshire's ethnic minority communities. It provides data on: population; wealth, poverty and deprivation; digital poverty; Early Education; Post-16 learning; Higher Education; Graduate outcomes; Labour market; business and enterprise. It draws data from the 2011 Census, and makes note that this can be updated once the 2021 Census is published. Some national data has been used where data is unavailable for Oxfordshire's ethnic minority population.</li> </ul>
South and Vale REPF Plans	<ul style="list-style-type: none"> <li>South and Vale's Rural England Prosperity Fund submission.</li> </ul>
South and Vale SME Business and Innovation Strategy	<ul style="list-style-type: none"> <li>Provides an initial understanding of the needs of the SME business sector in South and Vale and recommends a series of actions to maximise the impacts and benefits of business support interventions over the short term and to inform the development and adoption of a Business and Innovation Strategy covering the period 2016-2020 as well as Corporate Plans. Includes SME baseline, survey and focus group feedback, growth potential analysis and strategy/action plan.</li> </ul>
South and Vale UKSPF Investment Plans	<ul style="list-style-type: none"> <li>South and Vale's UK Shared Prosperity Fund Business Case.</li> </ul>
South Oxfordshire Climate Action Plan	<ul style="list-style-type: none"> <li>This plan outlines how South Oxfordshire Council will reduce carbon emissions to reach the target of being a carbon neutral council by 2025. This plan focuses on the council's own emissions to ensure operations and service provision are carbon neutral by the target date, leading by example before focusing on the district target to be carbon neutral by 2030.</li> </ul>
South Oxfordshire Commercial Market Review	<ul style="list-style-type: none"> <li>This commercial market paper provides the background to the value assumptions made in appraising the commercial development typologies set out in a main report. The purpose of the overarching study is to test the viability implications of the Council's existing and emerging policies. This review includes: UK Market Overview; South Oxfordshire Context overview; Existing Evidence Base review; Commercial Market Evidence Analysis; analysis of Commercial Assumptions.</li> </ul>
South Oxfordshire Corporate Plan 2020-2024	<ul style="list-style-type: none"> <li>Sets out what South Oxfordshire are working to achieve between 2020 and 2024. 6 strategic themes: 1. protect and restore our natural world; 2. openness and accountability; 3. action on climate emergency; 4. improved economic and community wellbeing; 5. homes and infrastructure that meets local needs; 6. investment that rebuilds our financial viability.</li> </ul>



Document Name	Description
South Oxfordshire Employment Land Review	<ul style="list-style-type: none"> <li>2015 land review. URS Infrastructure and Environment UK Ltd (URS) were commissioned by the South Oxfordshire District Council (SODC) to undertake an Employment Land Review (ELR) of the South Oxfordshire area.</li> </ul>
South Oxfordshire Employment Land Review Addendum	<ul style="list-style-type: none"> <li>2017 addendum to the 2015 review. The objective of the Addendum is to provide the Council with a long-term assessment of the need for business space and employment land in the District, covering the emerging Local Plan period from 2011-2033.</li> </ul>
Space Innovation and Growth Strategy Action Plan 2014-2030	<ul style="list-style-type: none"> <li>Identifies the new actions that are needed to deliver further growth in the space sector.</li> </ul>
Strategic Investment Plan: Oxfordshire Creative, Cultural, Heritage and Tourism Sectors	<ul style="list-style-type: none"> <li>This Investment Plan sets out a new growth agenda, in line with the ambition outlined in the Strategic Economic Plan (SEP), led by Oxfordshire Local Enterprise Partnership (OxLEP) and its partners, that have People, Place, Enterprise and Connectivity as its four core themes. It focuses on the opportunity the creative industries and tourism have to play an important role in generating jobs and contributing to innovation and competitiveness across the economy.</li> </ul>
Strategic Transport Projects Oxfordshire and Oxford	<ul style="list-style-type: none"> <li>Local Transport and Connectivity Plan 2022-2050. The LTCP outlines a clear vision to deliver a net-zero Oxfordshire transport and travel system that enables the county to thrive whilst protecting the environment and making Oxfordshire a better place to live for all residents.</li> </ul>
Thames Valley Chamber Business Manifesto 2023	<ul style="list-style-type: none"> <li>Outlines four main priorities: secure investment in resilient infrastructure; expand the depth of support and services to enable trade and inward investment flows to continue; delivering regional leadership; put employers at the centre of the skills system.</li> </ul>
Thames Valley Chamber of Commerce SEP Call for Evidence Response	<ul style="list-style-type: none"> <li>Covers all four Deep Dives.</li> </ul>
Thames Valley Chamber Oxfordshire Local Policy Priority Statements 2023	<ul style="list-style-type: none"> <li>As the independent voice of local business in Oxfordshire, LPPS outlines the core policy priorities their members will be mobilised in supporting this year.</li> </ul>
The economic impact of the University of Oxford	<ul style="list-style-type: none"> <li>Analyses the impact of the University of Oxford's teaching and learning activity, research and knowledge exchange activities, educational exports generated by international students, colleges</li> </ul>

Document Name	Description
	<p>and their capital expenditures and contribution to tourism. It focuses on the academic years 2018-19.</p>
The Future of Work Report	<ul style="list-style-type: none"> <li>The objective of the research was to better understand how those working in the planning and development industry, whether in the public or private sectors, can take an entirely evidence-based approach to inform and shape the design of future development. The research is comprised of 4 deep-dive reports: the creative and knowledge-based industries in the UK; the professionalisation of the UK; coworking and home office professionals in the UK and the future of work in the UK.</li> </ul>
Thriving Communities Strategy, OCC (2023-27)	<ul style="list-style-type: none"> <li>This strategy has been written following the Thriving Communities City Conversation. The strategy brings together leisure, culture, and work with communities to tackle inequalities. Plans to do this by encouraging well-designed neighbourhoods and parks where healthy lifestyles are the norm, developing skills, ensuring that growth is inclusive, strengthening communities and improving access.</li> </ul>
University of Oxford Economic Development Presentation	<ul style="list-style-type: none"> <li>Confidential.</li> </ul>
University of Oxford's Innovation Strategy	<ul style="list-style-type: none"> <li>This short document affirms the university's commitment to innovation and provides three objectives (and an implementation plan): <ol style="list-style-type: none"> <li>To be a world-leader in research-led innovation through external collaboration.</li> <li>To optimise wider benefits of their research and research training with the support of others.</li> <li>Provide a world-class environment for innovation, entrepreneurship and related research impact.</li> </ol> </li> </ul>
University of Oxford's Knowledge Exchange Strategy	<ul style="list-style-type: none"> <li>University of Oxford's Knowledge Exchange Strategy 2021-25. Sets out the university's knowledge exchange priorities for the time period and provides an implementation plan for the priorities.</li> </ul>
Vale - Milton Park Local Development Order	<ul style="list-style-type: none"> <li>The purpose of the Milton Park LDO is to enable a vibrant business area, promoting employment generating uses at the business park to maximise the success of Science Vale UK Enterprise Zone.</li> </ul>
Vale Climate Action Plan 2022-24	<ul style="list-style-type: none"> <li>The purpose of this Climate Action Plan is to outline how the Vale of White Horse District Council will meet its target of becoming a carbon neutral council by 2030, with a 75 per cent reduction in carbon emissions by 2025.</li> </ul>
Vale Corporate Plan 2020-2024	<ul style="list-style-type: none"> <li>Sets out the council's priorities to help communities and people thrive. These are 1. Providing the homes people need; 2. Tackling the climate emergency; 3. Building healthy communities; 4. Building</li> </ul>

Document Name	Description
	<p>stable finances; 5. Working in partnership. 6. Working in an open and inclusive way.</p>
<p>Vale of White Horse Employment Land Review and addendums</p>	<ul style="list-style-type: none"> <li>• This 2012 report represents a refresh of the 2008 report with updated research, analysis and findings to take account of the economic downturn and Enterprise Zone policy that will affect the District's two most significant employment areas: Harwell Oxford and Milton Park. The overall purpose of the ELR is to assess the quantity, quality and viability of the District's employment land supply and forecast the future demand for employment land over the next planning period (2012 to 2029). 2013 and 2014 addendums are included.</li> </ul>
<p>West Oxfordshire Investment Plan Summary Jan 23</p>	<ul style="list-style-type: none"> <li>• Confidential.</li> </ul>
<p>West Oxfordshire UKSPF Investment Plan Submission</p>	<ul style="list-style-type: none"> <li>• Confidential.</li> </ul>
<p>Zero Carbon Oxford Partnership</p>	<ul style="list-style-type: none"> <li>• 2040 Net-Zero Action Plan. Includes scenario modelling, roadmaps in key areas and action plan.</li> </ul>

Source: SQW

## Annex A: Call for Evidence proforma

A: Your details	
Organisation	
Contact name	
Position	
Email	
Tel.	
Is your organisation...	<p><i>[delete as applicable]</i></p> <p>a) a business            b) a business association            c) a university            d) a non-university research establishment            e) a local authority            f) a further education college            g) a community and voluntary sector organisation            h) other (please state)</p>
<p>We would like to acknowledge that you have provided evidence for this Plan by including you (your name and organisation) in a "list of organisations/individuals that have contributed to the evidence gathering process".</p> <p>Please put an "X" in the box if you would like to be included in the list of acknowledgements</p>	
B: Your evidence	
<p><i>You are welcome to provide information in any form, but the following questions may be helpful:</i></p> <p>What evidence do you have in relation to the four key research questions (see the guidance notes for examples of different types of evidence):</p> <ul style="list-style-type: none"> <li>• How do we <b>enable progression within Oxfordshire</b> and <b>achieve more inclusive economic growth</b>?</li> <li>• How do we <b>advance Net Zero and sustainability</b> in shaping future economic growth?</li> <li>• How do we <b>secure the future of the 'foundational economy'</b> within Oxfordshire?</li> <li>• Recognising Oxfordshire's world class science and knowledge-based assets, how do we <b>accelerate innovation and diffusion</b> – both within Oxfordshire and across the UK?</li> </ul> <p>If evidence is already published, please let us know where we can find it (e.g., relevant webpages or committee paper references)</p> <p>Do you have any case study examples you would like to share?</p>	



## Contact

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## About us

### **SQW Group**

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### **SQW**

SQW is a leading provider of research, analysis and advice on sustainable economic and social development for public, private and voluntary sector organisations across the UK and internationally. Core services include appraisal, economic impact assessment, and evaluation; demand assessment, feasibility and business planning; economic, social and environmental research and analysis; organisation and partnership development; policy development, strategy, and action planning.

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Oxford Innovation is one of the UK's leading providers of services to support innovation systems and help local economies thrive. It manages incubation spaces and innovation centres (OI Space); it delivers programmes of advice and other business support (OI Advice); and it helps to finance ambitious and innovative businesses (OI Finance). Its services are delivered to local authorities, central government departments, arms-length bodies and private sector clients.

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